

Brief Course Outline

Course Title: **Organizational Governance**

Course Number and Section

MOS

3388B 550

Instructor Name(s): Jan Klakurka

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Disclaimer: Information in the brief course outline is subject to change. The syllabus posted on OWL Brightspace is the official and authoritative source of information for the course.

Course Description:

This is an integrating and experiential course, which exposes students to the basic nature and character of top governance decision-making. The objective is to help students think critically about governance from different perspectives, i.e., mainstream and multi-stream approaches, to better understand and help resolve current management issues. Students get involved in the formulation and analysis of corporate strategies and policies. It provides the opportunity to link basic concepts and techniques learned from the various functional areas to see how it fits from a total corporate viewpoint. The highlight of the course will be the opportunity to undertake a governance assessment of a university/higher education institution's board across a variety of criteria for "good governance".

Learning Outcomes: one outcome per entry

2. Discuss the major differences between old and new approaches to organizational governance: its structures, relationships, objectives, methods, and implications.
3. Assess major environmental changes that have led most Western economies to alter their approach to governance.
4. Reflect critically on the long-term implications for democratic rule and citizenship of the focus on new methods of Organizational Governance.
1. Enhance their own critical reading skills.

Textbooks and Course Materials:

In addition to selected chapters from an online textbook and a free casebook (to be uploaded to course site), an additional casepack from Ivey Publishing will be required (~\$30).

Methods of Evaluation: one assignment per entry

Assignment	Due Date mm/dd/yy	Weight - %
Class Participation	Daily	20
Board Composition Project	02/13/2026	15
Global Governance Report	03/20/2026	20

Assignment	Due Date mm/dd/yy	Weight - %
Governance Failures Case Study	As per case schedule	15
Not-4-Profit Board-ready CV & Cover Letter	03/06/2026	5
Higher Education Governance Project	04/03/2026	25

In solidarity with the Anishinaabe, Haudenosaunee, Lūnaapéewak, and Chonnonton peoples on whose traditional treaty and unceded territories this course is shared.

Friday, December 12, 2025

Huron Brief Course Outline

In-course Costs	\$030.00
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For Textbooks and Course Materials (below), you are required to include the cost of each textbook or other learning material.

Note whether there are any restrictions that would prevent a student from using a second-hand copy. Here is some suggested text:

- Required textbook: [author, title, edition, publisher, date]. Cost: [insert amount].
 - Or include the weblink of the textbook's publisher site that includes the cost information.
- Students need to purchase this edition. Second-hand or older editions will not be sufficient.
- OR Students are welcome to purchase second-hand or earlier editions of this textbook.
- This course has an optional field trip that costs [insert amount].
- This course has a required field component that costs [insert amount].