

Brief Course Outline

Course Title: Management Control Systems

Course Number and Section:

MOS

4471A 550

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Disclaimer: Information in the brief course outline is subject to change. The syllabus posted on OWL is the official and authoritative source of information for the course.

Course Description:

An integrated study of the nature of control systems, the management control environment and the management control process. Management Control is a critical function of management that increases the probability of organization success. A detailed review of Management Control Systems to achieve organization goals, objectives and strategies.

Learning Outcomes:

To enable students to gain knowledge, insights and analytical skills related to designing, implementing and using management control systems in the pursuit of an organization's strategies

To evaluate Management Control Systems (MCS) for Profit and Not-For Profit organizations, considering the efficiency and effectiveness of the MCS in place

To determine the appropriate type of responsibility centres for an organization

To assess performance evaluation systems that are in place for motivating managers to achieve overall company goals and objectives

To evaluate strategic planning and budgeting programs to ensure goal congruence with a company's strategy

Textbooks and Course Materials:

Hartmann, F, Kraus, Nilsson, Anthony, R, Govindarajan, Vijay. Management Control Systems, 2nd edition, McGraw-Hill, 2021
ISBN-13:978-1-5268-4831-4

Casebook: Current Trends and Traditions in Management Accounting, &e (Custom edition)

Methods Of Evaluation:

Assignment	Due Date mm/dd/yy	Weight - %
Midterm Exam	11/01/2024	32%

Assignment	Due Date mm/dd/yy	Weight - %
Final exam	Dec exam period	33%
Group case presentation and report	ongoing	15%
Case Memos (*)	ongoing	5%
Participation (includes 5% weekly hand-ins)	weekly	10%
Data Analytics assignment	11/25/2024	3%

In solidarity with the Anishinaabe, Haudenosaunee, Lūnaapéewak, and Chonnonton peoples on whose traditional treaty and unceded territories this course is shared.

Wednesday, August 28, 2024