

MOS 2155A Human Relations Course Outline: Fall 2019

1. Basic Course Information:

Scheduled Class Location and Time: Fridays 11:30am - 2:30pm, HC - V210

Contact Information:

Instructor: Matthew Maxwell-Smith, PhD

Office: A20

Office Hours: TBD

Phone: n/a

Email: mmaxweluwo@gmail.com

Website Address: http://owl.uwo.ca/portal

2. Course Description

2.1. Calendar Description

An examination of the theories and applications of managing human relations and the dynamics of interaction within organizations.

Prerequisite(s): Enrolment in BMOS Program.

2.2. Senate Regulations

Senate Regulations state, "Students are responsible for ensuring that they have successfully completed all course prerequisites. If you do not have the prerequisites for this course, and you do not have written special permission from your Dean to enroll in this course, you will be removed from this course and it will be deleted from your record. This decision may not be appealed. You will receive no adjustment to your fees in the event that you are dropped from a course for failing to have the necessary prerequisites."

3. Course Objectives

Organizational Human Relations is the study of achieving organizational effectiveness by working with other individuals. This course **introduces the student to the many skills and abilities required to manage relationships with typical organizational stakeholders**.

The study of Human Relations derives its theoretical foundations from Psychology, Human Rights, Human Resources, Sociology and Organizational Behaviour. Human Relations **focuses on two primary areas including individual growth and development, and the pursuit of organizational goals and objectives**.

3.1. Learning Outcomes

By the end of this course, students should be able to:

- 1. Understanding influential theoretical perspectives and research findings in the field of human relations in organizations;
- 2. Application of conceptual frameworks to diverse human relations problems;
- 3. Think analytically and creatively about human relations in organizations.

4. Course Plan and Format

The course includes lectures but discussion will be a part of every class session. Your attendance and participation are essential. Students are expected to attend all classes. Students should come to class with their textbook, having read the work scheduled for that day, and should be prepared to participate in class discussion.

Individual contributions may consist of: responding to questions; summarizing key concepts; analyzing case details; presenting relevant outside references; posing questions; or otherwise enriching the learning experience in the class. Students are expected to turn off their cell phones and other electronic devices during class.

Groups will be formed during the second week of classes. These groups will work together on the term project and on some in-class activities. The group is expected to manage all of its organizational and work assignment tasks with fairness and respect. The instructor will be happy to mediate issues as long as assistance is requested in a timely manner.

5. Textbook

Required: Lussier, R. (2019). *Human relations in organizations; Applications and skill building* (11th ed.). McGraw-Hill Irwin: New York, N.Y. (e-copy, connect w/smartbook)

Material covered in lectures will not always be the same as material covered in the textbook. These two sources should be viewed as complimentary and not redundant. As such, students who want to do well in this course are **strongly encouraged** to attend lectures on a regular basis. Please note that the instructor will not be providing copies of lectures notes or overheads

under ANY circumstances. Therefore, if you miss a lecture, you should obtain this material from another student.

6. Evaluation

Student evaluation will be measured as follows:

| Evaluation Component | % of final grade | Date |
|--|------------------|------------------------------------|
| Midterm | 30 | Friday October 11, in class |
| Term Project: Part 1 (Recruitment Video) | 15 | Friday November 22 |
| Term Project: Part 2 (Research Paper) | 20 | Friday November 29 |
| Final Exam | 30 | W2019 Final exam period (Dec 8-19) |
| Participation | 5 | n/a |
| | 100 | |

6.1. Exams

Students must complete 2 exams. Exams will be 2 hours in length and will consist of multiple choice and short answer questions. The exams are not cumulative. Please see Section 7.0 of this outline for the schedule and the list of topics and readings covered on each exam.

Exam questions will be based on information from both the textbook and weekly lectures. Because a significant number of exam questions will come from material that is covered only during lectures, attendance is important for obtaining a good grade in this course.

All exams will be closed book -- no books, notes, cell phones, dictionaries, or aids of any type will be allowed. Please bring a couple of pencils, a good eraser, a watch, and your student identification to the examinations.

Exam 1 will be written during class time. The final exam will be scheduled by the Registrar's office during the December exam period. Unless of emergency, **do not make travel arrangements before learning when the registrar has scheduled our final exam date** (see section 8.0 below regarding Make-up Exams and Absences).

It is recommended that you do not bring items such as laptops, backpacks, textbooks, notes, etc. with you to the examinations. At the beginning of every examination you may be asked to place all such items in a common area in the exam room and neither the instructor nor Huron can be responsible for the theft, damage, or loss of such items.

6.2. Participation

There are several controversial, unresolved debates in the field of Human Relations that we will touch on this class. Participation is an important component of this course. Throughout the term I will be tracking in-class participation after each class. Strong participation can take many forms including:

- answering discussion questions that are presented in class
- answering in-class questions about assigned readings
- completing written participation activities and bringing them to the designated class for discussion
- providing relevant background information based upon personal experiences during class discussions
- relating current news or events linked to the material being discussed

Thus, students are expected to attend <u>all</u> classes, and to make regular contributions to class discussions. Weak contributions reflect little effort to contribute to the discussion. Adequate contributions consist of responding to questions. Strong contributions are those which reflect that the student has read the assigned materials before class and has an accurate understanding of the content. Students will earn a good participation grade if they make at least adequate contributions during most classes.

Note: While regular attendance is important, it is not considered participation.

Considering the importance of Participation in this class, it is also essential to maintain an atmosphere in which students are encouraged to focus their attention on the material and voice their contributions. These goals are undermined by certain behaviours that fall outside standards for **in-class etiquette**, which include: using handheld devices or laptops for surfing the web or social media or for online chats; disruptive talking and side conversations with one's neighbours. These behaviours disturb other students and the learning goals and atmosphere of the class (for more details please see Section 8.0 below, which discusses the Conduct of Students in Classes, Lectures, and Seminars). Excessive talking or use of a laptop/handheld device to email/chat/surf, etc., will result in you being asked to leave.

If you find it necessary to leave the classroom during a lecture and/or presentation (i.e., for an emergency that cannot wait until the end of the class), please do so quietly. If you return to a class that is still in progress, please do so quietly.

If you are hesitant to voice your contributions in-class for any reason, I would like to help. Please discuss the matter with me so we can devise appropriate solutions.

6.3. Term Project

The three-part term project for this course was devised with generous consultation from Professor Donna Kotsopoulos, Ph.D.

For this assignment, you first will watch two podcasts. The first podcast is an interview with Donald Miller, CEO of StoryBrand and author of the book *Building a StoryBrand: Clarify Your*

Message So Customers Will Listen. He's an expert in helping people identify their marketing message and crafting the strategy that will actually get things sold. This podcast is available at: https://whitneyjohnson.com/donald-miller/.

The second podcast is an interview with Patty McCord, former Chief Human Resources Officer at Netflix, author of the book, "Powerful." Patty describes herself as a "serial entrepreneur." she started her career at very large companies and worked her way backward, with each company getting progressively smaller. This podcast is available at https://whitneyjohnson.com/patty-mccord/. Podcast notes include a slide deck she used at Netflix.

Part 1: Meet with your team — as soon as possible! For this introductory task you are required to give yourselves a team name, and logo. You must also describe at least three ideas for a new start-up company that you would enjoy working on throughout the term. **The team memo is due at the beginning of class on Week 3 (Sept 20).** I will provide feedback or approval on your project idea in Week 4. Note: **Your team cannot begin or submit any other project components before completing this important stage and receiving approval from me to proceed**.

Part 2: Your task is to work in teams to create a recruitment video for a new start-up company. Take key messages from these podcasts to develop the recruitment video. The video can be between 2 and 3 minutes long and will be shared with your classmates via OWL. In this cumulative assignment, you will use free software available for both Windows (Movie Maker) and Mackintosh OS X (iMovie). Part 2 is worth 15% and is due on November 22 and will be posted to OWL.

Part 3: Using material from your text and other sources, work in teams to write a 1500 - 2000 paper to outline the theories and methodologies you incorporated in your view. Part 2 is worth 20% and is due the last day of our class, November 29. Your paper must adhere to the following: Double-spaced, 12-point font, Times New Roman, grammatically correct, date and class in upper left hand corner, title centered and bolded, bibliography at end, and using APA-style citations and bibliography. A hard copy should be submitted in class and an electronic copy should be submitted to the Turnitin plagiarism detection system via our OWL web site.

Expectations:

- 1. You can use any free moving making software that is available to you. Familiarize yourself with the free **MOVIE MAKING SOFTWARE**
 - a. Movie Creater/Maker for Windows (free): https://www.microsoft.com/en-ca/p/movie-creator-free-video-editor/9nblqgh4wwjr;
 - b. iMovie for Mac OS X (built-in): https://www.apple.com/ca/imovie/ [Weeks 1 and Week 2];
- 2. Learn the assignment of teams and determine the profile of your start-up company [Week 2, 3, 4];
- 3. Start your research paper. Please see writing requirements for Assignment 1 for details. [Week 4, 5]
- 4. Complete your short recruitment video. [Weeks 7, 8, 9]
- 5. Complete your research paper. [Weeks 7, 8, 9, 10]
- 6. Post your recruitment video to OWL [Week 10]
- 7. Submit your accompanying research paper. [Week 11]

<u>Plagiarism</u> is an academic offense and will be treated as such. Students who are in doubt as to the nature of this offence should consult their instructor, Department Chair, or Dean's Office, as well as the Huron University College Statement on Plagiarism, available at the Reference Desk in the Huron University College Library and at www.huronuc.on.ca~. In addition, students may seek guidance from a variety of current style manuals available at the Reference Desk in the Huron University College Library. Information about these resources can be found at www.huronuc.on.ca/library&computing~styleguides. Plagiarism detection software will be used in this course. Students will be required to submit their work in electronic form.

7. Lecture and Examination Schedule

| Week | Date | Topic | Chapter(s) |
|------|--------------|--|--|
| 1 | Sept 6 | Understanding Human Behaviour Personality, Stress and Learning | 1 2 |
| 2 | Sept 13 | Attitudes, Job Satisfaction, Self-Concept, Values and Ethics Special topics: Organizational commitment TERM PROJECT: Formation of teams | 3 (Lecture-only) |
| 3 | Sept 20 | Communications, Emotions and Criticism TERM PROJECT: Part 1 (Team Memo) due | 4 |
| 4 | Sept 27 | Networking and Negotiating | 9 |
| 5 | Oct 4 | Leading AND Trust | 6 |
| 6 | Oct 11 | MIDTERM EXAM | 1,2,3,4,6,9; Weeks 1-5 lectures |
| | Oct 18 | [Out of town for conference; NO CLASS] | |
| 7 | Oct 25 | Motivating Performance | 7 |
| 8 | Nov 1 | Ethical Power, Politics, Etiquette | 8 |
| | Nov 8 | FALL READING WEEK – NO CLASS | |
| 9 | Nov 15 | Team Dynamics and Creative Problem Solving Dealing with Conflict | 10 5 |
| 10 | Nov 22 | Organizational Change and Culture Special topics: Stress Management & Workplace Health TERM PROJECT: Part 2 (Recruitment Video) due | 11 (Lecture-only) |
| 11 | Nov 29 | Valuing Diversity Globally Special topics: Psychological roots of prejudice and discrimination TERM PROJECT: Part 3 (Research Paper) due | 12 (Lecture-only) |
| | Dec 8- 19 | FINAL EXAM (exact time and date TBA) | 5, 7, 8, 10, 11, 12; Weeks 7-11 lectures |

8. FASS APPENDIX



Appendix to Course Outlines: Academic Policies & Regulations 2019/2020

Prerequisite and Antirequisite Information

Students are responsible for ensuring that they have successfully completed all course prerequisites and that they have not completed any course antirequisites. Unless you have either the requisites for this course or written special permission from your Dean to enrol in it without them, you may be removed from this course and it will be deleted from your record. If you enrol in this course despite having already taken an antirequisite you may be removed from this course and it will be deleted from your record. Removals for these reasons may not be appealed. You will receive no adjustment to your fees in the event that you are dropped from a course for failing to have the necessary prerequisites or for having already taken the antirequisites.

Conduct of Students in Classes, Lectures, and Seminars

Membership in the community of Huron University College and Western University implies acceptance by every student of the principle of respect for the rights, responsibilities, dignity and well-being of others and a readiness to support an environment conducive to the intellectual and personal growth of all who study, work and live within it. Upon registration, students assume the responsibilities that such registration entails. The academic and social privileges granted to each student are conditional upon the fulfillment of these responsibilities.

In the classroom, students are expected to behave in a manner that supports the learning environment of others. Students can avoid any unnecessary disruption of the class by arriving in sufficient time to be seated and ready for the start of the class, by remaining silent while the professor is speaking or another student has the floor, and by taking care of personal needs prior to the start of class. If a student is late, or knows that he/she will have to leave class early, be courteous: sit in an aisle seat and enter and leave quietly.

Please see the Code of Student Conduct at: www.huronuc.on.ca/sites/default/files/pdfs/Code%20of%20Student%20Conduct.pdf.

Technology

It is not appropriate to use technology (such as, but not limited to, laptops, cell phones) in the classroom for non-classroom activities. Such activity is disruptive and is distracting to other students and to the instructor, and can inhibit learning. Students are expected to respect the classroom environment and to refrain from inappropriate use of technology and other electronic devices in class.

Attendance Regulations for Examinations

A student is entitled to be examined in courses in which registration is maintained, subject to the following limitations:

- 1) A student may be debarred from writing the final examination for failure to maintain satisfactory academic standing throughout the year.
- 2) Any student who, in the opinion of the instructor, is absent too frequently from class or laboratory periods in any course will be reported to the Dean of the Faculty offering the course (after due warning has been given). On the recommendation of the Department concerned, and with the permission of the Dean of that Faculty, the student will be debarred from taking the regular examination in the course. The Dean of the Faculty offering the course will communicate that decision to the Dean of the Faculty of registration.

Short Absences: If you miss a class due to a minor illness or other problems, check your course outline for information regarding attendance requirements and make sure you are not missing a test or assignment. Cover any readings and arrange to borrow notes from a classmate. Contact the course instructor if you have any questions.

Extended Absences: If you have an extended absence, you should contact the course instructor and an Academic Advisor. Your course instructor and Academic Advisor can discuss ways for you to catch up on missed work and arrange academic accommodations, if appropriate and warranted.

It is important to note that the Academic Dean may refuse permission to write the final examination in a course if the student has failed to maintain satisfactory academic standing throughout the year or for too frequent absence from the class or laboratory.

Please see the policy on Attendance Regulations for Examinations here: https://www.uwo.ca/univsec/pdf/academic_policies/exam/attendance.pdf.

Class Cancellations

In the event of a cancellation of class, every effort will be made to post all relevant information on the OWL class site at: https://owl.uwo.ca/portal, and on the Huron website at www.huronuc.on.ca/about/accessibility.

Academic Student Support Services

For advice on course selections, degree requirements, and for assistance with requests for medical accommodation, students should email an Academic Advisor in Huron's Student Support Services at https://www.huronuc.ca/student-life-campus/student-services/academic-advising.

Department Chairs and Program Directors and Coordinators are also able to answer questions about their individual programs. Their contact information can be found on the Huron website at: www.huronuc.ca/student-life-campus/management-and-organizational-studies.

Adding / Dropping Courses

If you think that you are too far behind to catch up or that your work load is not manageable, you should consult your Academic Advisor. If you consider reducing your workload by dropping one or more courses, this must be done by the appropriate deadlines. Please refer to the Huron website, http://www.westerncalendar.uwo.ca/sessionalDates.cfm.

You should consult with the course instructor and the Academic Advisor who can help you consider alternatives to dropping one or more courses. Note that dropping a course may affect OSAP and/or Scholarship/Bursary eligibility.

Mental Health & Wellness Support at Huron and at Western

Students who are stressed, emotionally distressed or in mental health crisis please refer to: huronuc.ca/student-life-campus/student-services/health-wellness for a complete list of options about how to obtain help, or email huron.uwo.ca to access your wellness staff directly.

Additional supports for Health and Wellness may be found and accessed at Western through www.uwo.ca/uwocom/mentalhealth/.

Huron is committed to providing a safe, welcoming campus for students, staff and faculty by providing confidential assistance to those who have personal safety concerns. Providing a safe and welcoming campus for students, staff and faculty is one of Huron's top priorities.

The Student Emergency Response Team (SERT) provides medical response to 9-1-1 calls on Main, Brescia and Huron campuses which operates 24 hours a day, 7 days a week during the academic year. SERT is dispatched through the campus community Police Service (CCPS) to any medical emergency on campus at (519) 661-3300. For more information about SERT please visit: sert.uwo.ca/about-sert/about-sert/.

Statement on Academic Integrity

The International Centre for Academic Integrity defines academic integrity as "a commitment, even in the face of adversity, to five fundamental values: honesty, trust, fairness, respect, and responsibility. From these values flow principles of behaviour that enable academic communities to translate ideals to action." (CAI Fundamental Values Project, 1999).

A <u>lack</u> of academic integrity is indicated by such behaviours as the following:

- Cheating on tests;
- Fraudulent submissions online;
- Plagiarism in papers submitted (including failure to cite and piecing together unattributed sources);
- Unauthorized resubmission of course work to a different course;
- Helping someone else cheat;

- Unauthorized collaboration;
- Fabrication of results or sources;
- Purchasing work and representing it as one's own.

Academic Integrity: Importance and Impact

Being at university means engaging with a variety of communities in the pursuit and sharing of knowledge and understanding in ways that are clear, respectful, efficient, and productive. University communities have established norms of academic integrity to ensure responsible, honest, and ethical behavior in the academic work of the university, which is best done when sources of ideas are properly and fully acknowledged and when responsibility for ideas is fully and accurately represented.

In the academic sphere, unacknowledged use of another's work or ideas is not only an offence against the community of scholars and an obstacle to academic productivity. It may also be understood as fraud and may constitute an infringement of legal copyright.

A university is a place for fulfilling one's potential and challenging oneself, and this means rising to challenges rather than finding ways around them. The achievements in an individual's university studies can only be fairly evaluated quantitatively through true and honest representation of the actual learning done by the student. Equity in assessment for all students is ensured through fair representation of the efforts by each.

Acting with integrity at university constitutes a good set of practices for maintaining integrity in later life. Offences against academic integrity are therefore taken very seriously as part of the university's work in preparing students to serve, lead, and innovate in the world at large.

A university degree is a significant investment of an individual's, and the public's, time, energies, and resources in the future, and habits of academic integrity protect that investment by preserving the university's reputation and ensuring public confidence in higher education.

Students found guilty of plagiarism will suffer consequences ranging from a grade reduction to failure in the course to expulsion from the university. In addition, a formal letter documenting the offence will be filed in the Dean's Office, and this record of the offence will be retained in the Dean's Office for the duration of the student's academic career at Huron University College.

Statement on Academic Offences

Scholastic offences are taken seriously and students are directed to read the appropriate policy, specifically, the definition of what constitutes a Scholastic Offence, as per the Academic Calendar:

http://www.westerncalendar.uwo.ca/PolicyPages.cfm?PolicyCategoryID=1&Command=showCategory&SelectedCalendar=Live&ArchiveID=#SubHeading 189

Turnitin.com

All required papers may be subject to submission for textual similarity review to the commercial plagiarism detection software under license to the University for a detection of plagiarism. All

papers submitted for such checking will be included as source documents in the reference database for the purpose of detecting plagiarism of papers subsequently submitted to the system. Use of the service is subject to the licensing agreement, currently between Western University and Turnitin.com.

Computer-Marked Tests/exams

Computer-marked multiple-choice tests and/or exams may be subject to submission for similarity review by software that will check for unusual coincidences in answer patterns that may indicate cheating.

Clickers

Personal Response Systems ("clickers") may be used in some classes. If clickers are to be used in a class, it is the responsibility of the student to ensure that the device is activated and functional. Students must see their instructor if they have any concerns about whether the clicker is malfunctioning. Students must use only their own clicker. If clicker records are used to compute a portion of the course grade:

- the use of somebody else's clicker in class constitutes a scholastic offence
- the possession of a clicker belonging to another student will be interpreted as an attempt to commit a scholastic offence.

Policy on "Special" Accommodation

Students who require **special** accommodation for tests and/or other course components must make the appropriate arrangements with the Student Development Centre (SDC). Further details concerning policies and procedures may be found at: http://www.sdc.uwo.ca/ssd/index.html.

Policy on "Academic" Accommodation - Medical / Non-Medical Grounds

Students who require academic accommodation for tests and/or other course components must make the appropriate arrangements with the Student Development Centre (SDC). Further details concerning policies and procedures may be found at: http://www.sdc.uwo.ca/ssd/index.html.

(a) <u>Medical Grounds</u> for assignments worth 10% or more of final grade: Go directly to Huron Support Services/ Academic Advising, or email huronsss@uwo.ca.

University Senate policy, which can be found at,

https://www.uwo.ca/univsec/pdf/academic policies/appeals/accommodation medical.pdf , requires that all student requests for accommodation on medical grounds for assignments worth 10% or more of the final grade be made directly to the academic advising office of the home faculty (for Huron students, the "home faculty" is Huron), with supporting documentation in the form (minimally) of the Senate-approved Student Medical Certificate found at: https://www.uwo.ca/univsec/pdf/academic policies/appeals/medicalform.pdf .

The documentation is submitted in confidence and will not be shown to instructors. The advisors will contact the instructor when the medical documentation is received, and will outline the severity and duration of the medical challenge as expressed on the Student Medical Certificate and in any other supporting documentation. The student will be informed that the instructor has been notified of the presence of medical documentation, and will be instructed to work as quickly as possible with the instructor on an agreement for accommodation.

The instructor will not normally deny accommodation where appropriate medical documentation is in place and where the duration it describes aligns with the due date(s) of assignment(s). Before denying a request for accommodation on medical grounds, the instructor will consult with the Dean. The instructor's decision is appealable to the Dean.

(b) Accommodation on <u>Medical Grounds</u> for assignments worth *less than 10%* of final grade: Consult Instructor Directly

When seeking accommodation on medical grounds for assignments worth less than 10% of the final course grade, the student should contact the instructor directly. The student need only share broad outlines of the medical situation. The instructor **may** require the student to submit documentation to the academic advisors, in which case she or he will advise the student and inform the academic advisors to expect documentation. The instructor may <u>not</u> collect medical documentation. The advisors will contact the instructor when the medical documentation is received, and will outline the severity and duration of the medical challenge as expressed on the Student Medical Certificate and in any other supporting documentation. The student will be informed that the instructor has been notified of the presence of medical documentation, and will be instructed to work as quickly as possible with the instructor on an agreement for accommodation.

The instructor will not normally deny accommodation where appropriate medical documentation is in place and where the duration it describes aligns with the due date(s) of assignment(s). Before denying a request for accommodation on medical grounds, the instructor will consult with the Dean. The instructor's decision is appealable to the Dean.

(c) Non-Medical Grounds: Consult your Instructor directly.

Where the grounds for seeking accommodation are not medical, the student should contact the instructor directly. Late penalties may apply at the discretion of the instructor. Apart from the exception noted below, academic advisors will not be involved in the process of accommodation for non-medical reasons.

Where a student seeks accommodation on non-medical grounds where confidentiality is a concern, the student should approach an academic advisor with any documentation available. The advisors will contact the instructor after the student's request is received, and will outline the severity and duration of the challenge without breaching confidence. The student will be informed that the instructor has been notified that significant circumstances are affecting or have affected the student's ability to complete work, and the student will be instructed to work as quickly as possible with the instructor on an agreement for accommodation. Before denying a request for accommodation where documentation has been submitted to an academic

advisor, the instructor will consult with the Dean. The instructor's decision is appealable to the Dean.

Requests for Academic Consideration Using the Self-Reported Absence Form

The full Policy on Academic Consideration for student Absences – Undergraduate Students in First Entry Programs is available at:

https://www.uwo.ca/univsec/pdf/academic_policies/appeals/Academic_Consideration_for_absences.pdf .

Students who experience an unexpected illness or injury or an extenuating circumstance (48 hours or less) that is sufficiently severe to temporarily render them unable to meet academic requirements (e.g., attending lectures or labs, writing tests or midterm exams, completing and submitting assignments, participating in presentations) should self-declare using the online Self-Reported Absence portal. This option should be used in situations where the student expects to resume academic responsibilities within 48 hours or less.

The following conditions are in place for self-reporting of medical or extenuating circumstances:

- **a.** students will be allowed **a maximum of two self-reported absences** between September and April and one self-reported absence between May and August;
- **b.** any absences in excess of the number designated in clause a above, regardless of duration, will require students to present a **Student Medical Certificate (SMC**), signed by a licensed medical or mental health practitioner, detailing the duration and severity of illness, or appropriate documentation supporting extenuating circumstances to the Academic Counselling unit in their Faculty of registration no later than two business days after the date specified for resuming responsibilities. Please see section 4 below for more details.
- **c.** The duration of the excused absence will be for a maximum of 48 hours from the time the Self-Reported Absence form is completed through the online portal, or from 8:30 am the following morning if the form is submitted after 4:30 pm;
- **d.** The duration of the excused absence will terminate prior to the end of the 48 hour period should the student undertake significant academic responsibilities (write a test, submit a paper) during that time;
- **e.** The duration of an excused absence will terminate at 8:30 am on the day following the last day of classes each semester regardless of how many days of absence have elapsed;
- **f.** Self-reported absences will not be allowed for scheduled final examinations; for midterm examinations scheduled during the December examination period; or for final lab examinations scheduled during the final week of term;
- **g.** Self-reporting **may not be used** for assessments (e.g. midterm exams, tests, reports, presentations, or essays) worth more than 30% of any given course.
- **h.** students must be in touch with their instructors **no later than 24 hours after the end of the period covered by the Self-Reported Absence form**, to clarify how they will be expected to fulfil the academic expectations they may have missed during the absence.

Important Dates and Directory at Huron and Western

For a current and up-to-date list of important dates and campus directories, please visit:

- **Huron Important Dates:** https://huronuc.ca/important-dates-and-deadlines
- Western Academic Calendar & Sessional Dates: http://www.westerncalendar.uwo.ca/SessionalDates.cfm
- Huron Directory Faculty, Staff and Administration: https://huronuc.ca/index.php/contact/contact-directory
- Western Directory Faculty, Staff and Administration: https://www.uwo.ca/directory.html